**Antecedents of Firm Internationalization**

**Boustanifar, H., Zajac, E. J., & Zilja, F.** (2021). **“**Taking Chances? The Effect of CEO Risk Propensity on Firms’ Risky Internationalization Decisions.”, *Journal of International Business Studies*, 1-24.

1. Why do these authors focus on CEOs and their risk propensity?
2. What is the main contribution of this article? What is the uniqueness of this article?
3. Explain the underlying logic behind the association between CEO risk propensity and firm internationalization.
4. Discuss why the impact of CEO risk propensity on firm internationalization becomes greater when the cultural distance greater.
5. Are there any other specific conditions under which the CEO risk propensity-firm internationalization nexus varies?
6. What is the managerial relevance of this article?

**Rubén Fernández-Ortiz & Guadalupe Fuentes Lombardo** (2009). “Influence of the Capacities of Top Management on the Internationalization of SMEs.”, *Entrepreneurship & Regional Development*, 21(2), 131-154.

1. What is this article all about?
2. Is there any specific difference between small and medium sized enterprises (SMEs) and large firms in terms of international strategies?
3. Clarify the detail of the theoretical framework these authors proposed.
4. Discuss the key rationale for the respective testable hypotheses & interpret the empirical results with care.
5. What practical suggestions can you make on the basis of this scholarly investigation?
6. Specify the drawback of this piece of work.

**Matta, E., & Beamish, P. W.** (2008). “The Accentuated CEO Career Horizon Problem: Evidence from International Acquisitions.”, *Strategic Management Journal*, 29(7), 683-700.

1. Clarify why this article is important from a theoretical and practical point of view?
2. What is the major issue deriving from the CEO career horizon?
3. Explain the underlying logic of a positive association between CEO career horizon and firm engagement in international acquisitions in greater depth.
4. Discuss why both equity holdings and in-the-money options reinforce the positive relationship between CEO career horizon and international acquisition.
5. Draw managerial implications based on the empirical findings.