## 22059 - APPLIED TOPICS IN MANAGEMENT ENGINEERING

Excel, Access and Małlab

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## MATLAB

## What is MATLAB?

- MATLAB stands for MATrix LABoratory.
- It is a high-performance language for technical computing.
- It integrates computation, visualization, and programming environment.


Fig.1: MATLAB Interface

## AGENDA

## Lecture XI

- MATRICES
- Array (Vettore)
- Identity matrix
- RECIPROCAL METHOD
- Theoretical background
- Example
- Generalization
- Complex example with MATLAB
- FURTHER MATERIAL


## MATRICES

- Everything in MATLAB is represented by matrices.
- Variables are also a special case of matrix, having dimension $1 \times 1$.
- A matrix contains elements numbered by row (i) and column (j).
- For example:


The element in row 1 and column 2.

## MATRICES

## Array (Vettore)

- If the matrix has only one dimension it becomes an array:
- A row array is a $1 \times \mathrm{n}$ matrix .
- A column array is a $n \times 1$ matrix.
- The array is the main data structure used by MATLAB.
- Each array is composed of elements (variables) characterized by a type.
- Each variable can store a value of a specific data type.

Matlab


Fig.2: Data types

## MATRICES

## Array (Vettore)

- An array is an indexed collection of variables (elements) of the same type.
- For example:
- Array composed of detected temperatures.
- Array composed of school grades.
- An array in MATLAB is created by writing the elements that compose it within a pair of square brackets.
- Row array $\rightarrow$ Elements must be separated by a comma or a space.
- $\mathrm{v}=[17,23,3,42]$ or $\mathrm{v}=\left[\begin{array}{llll}17 & 23 & 3 & 42\end{array}\right]$
- Column array $\rightarrow$ Elements must be separated by a semicolon or you can write a row array followed by a transposing operator (').
- $\mathrm{v}=[17 ; 23 ; 3 ; 42]$ or $\mathrm{v}=\left[\begin{array}{llll}17 & 23 & 3 & 42\end{array}\right]^{\prime}$


## MATRICES

## Array (Vettore)

- MATLAB displays row arrays horizontally and column arrays vertically.
- The disp function shows the content of a variable:

```
>> v=[17,23,3,42];
>> disp(v)
    17 23
    3
>> v=[17;23;3;42];
>> disp(v)
    17
    23
    3
    4 2
```

Fig.3: Use of the MATLAB disp function

## MATRICES

## Array (Vettore)

- You can also find the size and the length of an array.
- Size $\rightarrow$ It returns the number of rows and colums composing the


## Matlab

 array.- Length $\rightarrow$ It returns the maximum dimension of an array (number of elements).

```
>> length(v)
ans =
    4
```

Fig.4: size and length functions

## MATRICES

## Identity matrix

- You can generate an Identity matrix.
- An Identity matrix is a matrix composed by ones on main diagonal and zeros elsewhere.
- You must use the eye function.
- eye (number of rows, number of columns)
- For example:


Fig.5: eye function

## RECIPROCAL METHOD

## THEORETICAL BACKGROUND

- Several are the methods used to calculate the cost of a good.
- The most precise techniques allow to spread the costs of the service centres over the costs of the production centres.
- You can use one of these 4 methods:
- One-step direct method
- Two-step direct method
- Step-down method
- Reciprocal method $\rightarrow$ It is the best one.
Why?

It is the only mechanism which correctly carries out exchanges between service centres.

## RECIPROCAL METHOD

## Example

Allocate the costs of the two service centres to the two production centres:

|  | SCE1 | SCE2 | PCE1 | PCE2 | Total |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Costs before <br> allocation (million): | 900 | 174 | 600 | 300 | 1974 |
| Days dedicated to <br> the centre: |  |  |  |  |  |
| SCE1 |  | 24 | 36 | 60 | 120 |
| SCE2 | 3 |  | 24 | 3 | 30 |

## RECIPROCAL METHOD <br> - Example

- First of all, you have to set up a system:
$Y_{1} \rightarrow$ New value of the SCE1
$Y_{2} \rightarrow$ New value of the SCE2

Internal cost of the SCE1


## RECIPROCAL METHOD - Example

- Now, you have to solve it.

$$
\begin{gathered}
\left\{\begin{array} { c } 
{ Y _ { 1 } = 9 0 0 + \frac { 1 } { 1 0 } * Y _ { 2 } } \\
{ Y _ { 2 } = 1 7 4 + \frac { 1 } { 5 } * ( 9 0 0 + \frac { 1 } { 1 0 } * Y _ { 2 } ) }
\end{array} \longrightarrow \left\{\begin{array}{c}
Y_{1}=900+\frac{1}{10} * Y_{2} \\
Y_{2}=174+180+\frac{1}{50} * Y_{2}
\end{array}\right.\right. \\
\left\{\begin{array} { c } 
{ \longrightarrow } \\
{ Y _ { 1 } = 9 0 0 + \frac { 1 } { 1 0 } * Y _ { 2 } } \\
{ Y _ { 2 } = 3 5 4 * \frac { 5 0 } { 4 9 } }
\end{array} \longrightarrow \left\{\begin{array} { c } 
{ Y _ { 1 } = 9 0 0 + \frac { 1 } { 1 0 } * 3 6 1 , 2 2 } \\
{ Y _ { 2 } = 3 6 1 , 2 2 }
\end{array} \longrightarrow \left\{\begin{array}{c}
Y_{1}=936,12 \\
Y_{2}=361,22
\end{array}\right.\right.\right.
\end{gathered}
$$

## RECIPROCAL METHOD <br> - Example

- Finally, you have to calculate the new cost of PCE1 and PCE2.
amount of cost from
the SCEs


$$
P C E_{1}=\frac{36}{120} * Y_{1}+\frac{24}{30} * Y_{2} \leftarrow 600 \longrightarrow \text { Initial cost of the PCE1 }
$$

$$
P C E_{2}=\frac{60}{120} * Y_{1}+\frac{3}{30} * Y_{2}+300 \longrightarrow \text { Initial cost of the PCE2 }
$$


amount of cost from the SCEs

## RECIPROCAL METHOD - Example

- You have to replace $Y_{1}$ and $Y_{2}$ with the values calculated in the previous step:

$$
\begin{aligned}
& P C E_{1}=\frac{36}{120} * 936,12+\frac{24}{30} * 361,22+600=1169,81 \\
& P C E_{2}=\frac{60}{120} * 936,12+\frac{3}{30} * 361,22+300=804,18
\end{aligned}
$$

## RECIPROCAL METHOD

## Generalization

- In the example above, it was easy to calculate the new costs of the service and production centres as there were few variables involved.

How would we behave if there were $n$ service centers and $m$ production centers?

- The calculations would become longer and more demanding.
- Therefore, the Reciprocal method can be generalized.


## RECIPROCAL METHOD

## Generalization

- Matrix A is the square matrix of order $n$ whose generic element $a_{i j}$ represents the percentage of $i$ service centre resources consumed by service centre $j$.
- Matrix $B$ is the rectangular matrix of size $n \times m$ whose generic element $b_{i j}$ represents the percentage of the $i$ service centre resources consumed by the production centre $j$.
- X represents the array column composed by the costs of the individual service centres to be allocated to the production centres.
- $Y$ is the array column composed by the equivalent costs of the service centres.


## RECIPROCAL METHOD

## Generalization

- So, the generic i-th element of the $Y$ array can be described as follows:

$$
y_{i}=x_{i}+\sum_{j=1}^{n} a_{i j} y_{j}
$$

- In matrix terms:

$$
Y=X+A^{\prime} Y
$$

- Resolving with respect to Y :

$$
Y=\left(I-A^{\prime}\right)^{-1} X
$$

## RECIPROCAL METHOD

## Generalization

- Now, the direct method can be applied to move from the equivalent cost of the $Y$ service centres to the cost allocated to the production centres.
- PC is the array column of order $m$ that represents the cost allocated over the production centres. Each i-th element is:

$$
P C_{i}=\sum_{j=1}^{n} b_{i j} y_{j}
$$

- In matrix terms:

$$
C P=B^{\prime} Y=B^{\prime}\left(I-A^{\prime}\right)^{-1} X
$$

## RECIPROCAL METHOD

- To easly solve these expressions you can use MATLAB!
- Create a M-File Function so that you can recall the "reciprocalmethod" function every time you want.
- Click on New, then, Function.
- The Editor will appear.

Formal parameters


Fig.6: Function File

## RECIPROCAL METHOD

## Complex example with MATLAB

|  | SCE1 | SCE2 | SCE3 | SCE4 | PCE1 | PCE2 | PCE3 | PCE4 | PCE5 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Costs before <br> allocation (million): | 200 | 150 | 320 | 50 | 500 | 650 | 400 | 220 | 150 |
| \% dedicated to the <br> centre: |  |  |  |  |  |  |  |  |  |
| SCE1 |  | 0.16 | 0.09 | 0.32 | 0.05 | 0 | 0.13 | 0.09 | 0.16 |
| SCE2 | 0.38 | 0.07 | 0 | 0.14 | 0.05 | 0.26 | 0.06 | 0.04 |  |
| SCE3 | 0.06 | 0.48 | 0.14 |  |  | 0.06 | 0.13 | 0.10 | 0.03 |
| SCE4 | 0.02 | 0.20 | 0.17 | 0.05 | 0.04 | 0.36 | 0.08 | 0.02 | 0.06 |

## RECIPROCAL METHOD

## Complex example with MATLAB

- First of all, you have to manually define:

1. Service centre allocation matrix on service centres $\rightarrow$ SCEM
2. Matrix of service centre allocations on production centres $\rightarrow$ SPCM
3. Array column of internal costs of SCEs $\rightarrow$ SCIC
4. Array colum with Internal costs of the PCEs $\rightarrow$ PCEIC
```
>> SCEM = [0,0.16,0.09,0.32;0.38,0.07,0,0.14;0.06,0.48,0.14,0;0.02,0.20,0.17,0.05];
>> SPCM=[0.05,0,0.13,0.09,0.16;0.05,0.26,0.06,0.04,0;0,0.06,0.13,0.10,0.03;0.04,0.36,0.08,0.02,0.06];
>> SCIC=[200;150;320;50];
>> PCEIC= [500;650;400;220;1501;
```

Fig.7: Definition of matrices and arrays

## RECIPROCAL METHOD

## Complex example with MATLAB

- Then, you have to call the reciprocalmethod function entering the correct input:
>> PCEs=reciprocalmethod (SCEM, SPCM, SCIC, PCEIC)

Fig.8: How to recall the function

## RECIPROCAL METHOD

## Complex example with MATLAB

- Select Invio.


## Matlab

- MATLAB will show the result:

Current parameters


Fig.9: Costs of the PCEs

## FURTHER MATERIAL

To review and deepen the topics of this lecture

1. MATLAB online help.
2. https://www.youtube.com/watch?v=ITdMT5tfQsQ
3. https://www.youtube.com/watch?v=guk9vTlyN5k
4. https://www.youtube.com/watch?v=jf1yr4AbOFY
